

Route to Gold



What is Construction Route to Gold?

Route to Gold is a performance measurement initiative within the IP Southern supply chain. The initiative aims to promote collaborative working behaviours, reduce costs caused by re-work and embed a culture of continuous improvement within the rail industry.

Redhill Platform 0 is our top scoring site

The BAM Nuttall site at Redhill station is Period 4's top scoring site. The upgrades works to Platform 0 are due to be completed in 2018. The project will allow through trains to pass without disrupting other services. The complimentary enhancements will also allow additional splitting/joining of services at the station.

Mike Gray, the Principle Construction Manager for Network Rail said, "Well done to the Redhill site for being recognised as the top scoring site two periods in a row. This is thoroughly deserved as it recognises the excellent safety record, the standard of the working environment at Redhill and the extremely positive can do attitude from everyone on site".



Top scoring sites by Route are:

South East	Redhill additional platform 0	BAM Nuttall
Anglia	Hackney Wick Station	Aecom/AIJV
Wessex	Ashstead LX Renewal	Kier

You can find a full [score summary report for all IP Southern sites here](#). If you cannot access this link and want a copy of the report, please contact: Jane.Jones@networkrail.co.uk

Gold sites



BAM Nuttall
Redhill Platform 0

BCM
Tunbridge PSE

Siemens
West Dulwich

Aecom/ AIJV
Hackney Wick Station

Kier
Ashstead LX Renewal

Silver sites



BAM Nuttall
Shoreham Viaduct
Seven Oaks Tunnel Shafts

Aecom/AIJV
Great Eastern Mainline

VolkerFitpatrick
West Anglia Main Line

Osborne
Poole Harbour Sea Defences
Reading 10- car Chertsey

McNicholas
Earth Farm sites

What is Construction Route to Gold?

Background

IP Southern implemented 'Construction Route to Gold' in September 2015. Utilising a number of data sources, metrics were established for the various sites controlled by IP Southern. Between September 2015 and January 2016 we reviewed and made adjustment to the way the received metrics were used, creating a "site score" from a "balance scorecard".

At this time we began to release the data to the Regional and Route Delivery Directors, as well as providing briefing sessions for most of our suppliers and the programme teams. In the summer of this year, the data was released to all IP employees and our supply chain.

Scoring

Suppliers are scored on the quality of products delivered on projects and the behaviours associated with these. This is measured through information collated by the Network Rail Construction Managers.

Rules

- Once a Site has been classified Gold it will remain Gold for three Periods unless the score provided by a nominated Construction Manager is lower than the current Gold Level
- A Gold site must have first been classified a Silver
- A Site may lose its Gold classification if negative CRN's have been issued within the period.

Upcoming changes

We are currently amending the "balance scorecard" to incorporate a number of new metrics, which we hope to use from January 2017. The metrics are derived from:

- The issue of Construction Review Notifications by our Construction Managers and Engineers.
- Construction Period Review, which provides percentage compliance for each site.
- Compliance with programme.

Metrics associated with accidents and incidents had originally been used but this was omitted in March 2016. Additional measures will be added in 2017, these include:

- Close Call submission and closure.
- Site behaviours.

A supplier's site manager who obtains a Gold rating is providing us with an exceptional site and holding a Gold rating for any site for a prolonged period will prove difficult for a supplier to achieve.

What are we hoping to achieve?

A desire from every supplier and site manager within the Southern region to have their site achieve Gold standard. As the process is introduced throughout IP, the classification of Gold standard suppliers would assist in future procurement.

Some of our previous top scoring sites



Victoria Station



Mitre Bridge



Gomshall level crossing footbridge