

Route to Gold



What is Construction Route to Gold?

Route to Gold is a performance measurement initiative within the IP Southern supply chain. The initiative aims to promote collaborative working behaviours, reduce costs caused by re-work and embed a culture of continuous improvement within the rail industry.

Redhill Platform 0 was our top scoring site

The BAM Nuttall site at Redhill station Platform 0 is Period 3's top scoring site. The Redhill Station project consists of a number of complimentary enhancements that together will allow additional splitting/joining of services at the Station. The upgrade works are due to be completed in 2018.

John Philbin, Construction Manager said *"Redhill has rightly been recognised as a Gold site, which gives a sense of great pride and recognition which is tangible across the board from all the management teams involved through to the people on site. This is reflected in an excellent safety record, a high standard of build quality and an extremely positive can do attitude from everyone involved"*.



Top scoring sites by Route are:

South East	Redhill additional platform 0	BAM Nuttall
Anglia	Great Eastern Mainline	Aecom/AJV
Wessex	Ashstead LX renewal	Kier

You can find a full [score summary report for all IP Southern sites here](#). If you cannot access this link and want a copy of the report, please contact: Jane.Jones@networkrail.co.uk

Gold sites



BAM Nuttall
Redhill Platform 0

BCM
Kent PSE
Tunbridge PSE

Jim Lynn
West Dulwich

Silver sites



BAM Nuttall
Shoreham Viaduct
Seven Oaks Tunnel Shafts

Aecom/AJV
Great Eastern Mainline

Kier
Ashtead LX Renewal

Osborne
Embrook
Poole Harbour Sea Defences
Chertsey

What is Construction Route to Gold?

Background

IP Southern implemented 'Construction Route to Gold' in September 2015. Utilising a number of data sources, metrics were established for the various sites controlled by IP Southern. Between September 2015 and January 2016 we reviewed and made adjustment to the way the received metrics were used, creating a "site score" from a "balance scorecard".

At this time we began to release the data to the Regional and Route Delivery Directors, as well as providing briefing sessions for most of our suppliers and the programme teams. In the summer of this year, the data was released to all IP employees and our supply chain.

Scoring

Suppliers are scored on the quality of products delivered on projects and the behaviours associated with these. This is measured through information collated by the Network Rail Construction Managers.

Rules

- Once a Site has been classified Gold it will remain Gold for three Periods unless the score provided by a nominated Construction Manager is lower than the current Gold Level
- A Gold site must have first been classified a Silver
- A Site may lose its Gold classification if negative CRN's have been issued within the period.

Upcoming changes

We are currently amending the "balance scorecard" to incorporate a number of new metrics, which we hope to use from January 2017. The metrics are derived from:

- The issue of Construction Review Notifications by our Construction Managers and Engineers.
- Construction Period Review, which provides percentage compliance for each site.
- Compliance with programme.

Metrics associated with accidents and incidents had originally been used but this was omitted in March 2016. Additional measures will be added in 2017, these include:

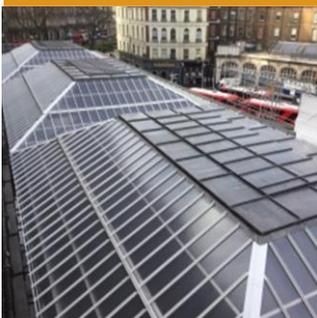
- Close Call submission and closure.
- Site behaviours.

A supplier's site manager who obtains a Gold rating is providing us with an exceptional site and holding a Gold rating for any site for a prolonged period will prove difficult for a supplier to achieve.

What are we hoping to achieve?

A desire from every supplier and site manager within the Southern region to have their site achieve Gold standard. As the process is introduced throughout IP, the classification of Gold standard suppliers would assist in future procurement.

Some of our previous top scoring sites



Victoria Station



Mitre Bridge



Gomshall level crossing footbridge